

# Financial Highlights\*1

Mitsui & Co., Ltd. and subsidiaries  
As of or for the Years Ended March 31

	Billions of Yen					Millions of U.S. Dollars <sup>2</sup>
	2009	2008	2007	2006	2005	2009
<b>For the Year:</b>						
Revenues .....	¥ 5,535	¥ 5,739	¥ 4,794	¥ 4,028	¥ 3,421	\$55,911
Gross Profit .....	¥ 1,016	¥ 988	¥ 866	¥ 785	¥ 680	\$10,266
Operating Income <sup>3</sup> .....	¥ 395	¥ 375	¥ 283	¥ 248	¥ 173	\$ 3,987
Equity in Earnings of Associated Companies .....	¥ 85	¥ 154	¥ 153	¥ 94	¥ 64	\$ 857
Income from Continuing Operations .....	¥ 178	¥ 339	¥ 299	¥ 215	¥ 114	\$ 1,794
Net Income .....	¥ 178	¥ 410	¥ 302	¥ 202	¥ 121	\$ 1,794
Net Cash Provided by Operating Activities .....	¥ 583	¥ 416	¥ 239	¥ 146	¥ 200	\$ 5,886
Net Cash Used in Investing Activities .....	¥ (291)	¥ (105)	¥ (418)	¥ (347)	¥ (224)	\$ (2,938)
<b>At Year-End:</b>						
Total Assets .....	¥ 8,364	¥ 9,538	¥ 9,813	¥ 8,574	¥ 7,593	\$84,487
Total Shareholders' Equity .....	¥ 1,882	¥ 2,184	¥ 2,110	¥ 1,678	¥ 1,123	\$19,007
Cash and Cash Equivalents .....	¥ 1,148	¥ 899	¥ 800	¥ 697	¥ 792	\$11,594
Long-term Debt, Less Current Maturities .....	¥ 2,841	¥ 2,944	¥ 2,888	¥ 2,659	¥ 2,710	\$28,700
Return on Equity (ROE) .....	8.7%	19.1%	15.9%	14.5%	11.6%	

	Yen					U.S. Dollars <sup>2</sup>
	2009	2008	2007	2006	2005	2009
<b>Amounts per Share:</b>						
Income from Continuing Operations:						
Basic .....	¥ 97.59	¥ 187.87	¥ 172.88	¥ 134.16	¥ 72.34	\$ 0.99
Diluted .....	¥ 97.32	¥ 185.91	¥ 164.02	¥ 126.26	¥ 68.18	\$ 0.98
<b>Net Income:</b>						
Basic .....	¥ 97.59	¥ 227.20	¥ 174.26	¥ 126.26	¥ 76.55	\$ 0.99
Diluted .....	¥ 97.32	¥ 224.82	¥ 165.32	¥ 118.85	¥ 72.12	\$ 0.98
Cash Dividends Declared <sup>4</sup> .....	¥ 48	¥ 40	¥ 31	¥ 20	¥ 9	\$ 0.48
Shareholders' Equity .....	¥1,033.22	¥1,202.03	¥1,182.48	¥973.85	¥709.66	\$ 10.44

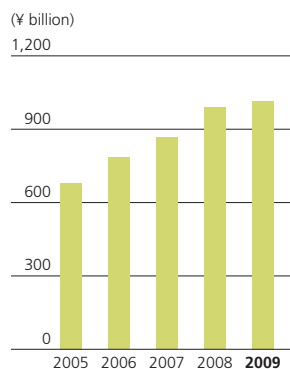
\*1. The consolidated financial statements have been prepared on the basis of accounting principles generally accepted in the United States of America.

\*2. The U.S. dollar amounts, except cash dividends, represent translations of the Japanese yen amounts at the rate of ¥99.00=U.S.\$1, the approximate rate of exchange on March 31, 2009.

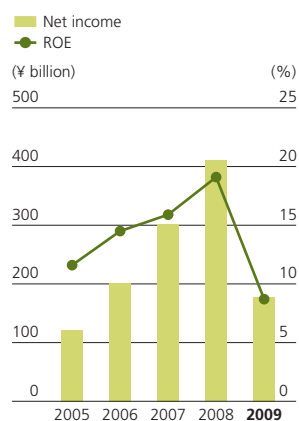
\*3. For information on "Operating Income," please refer to "Key Performance Measures under Management's Discussion" of "Item 5. Operating and Financial Review and Prospects" on page 75 of our Form 20-F.

\*4. The U.S. dollar amount for dividends represents translation of the Japanese yen amount at the rates in effect on the respective payment dates.

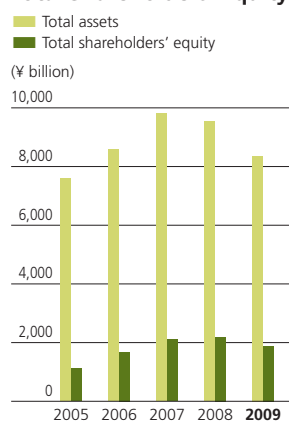
## Gross Profit



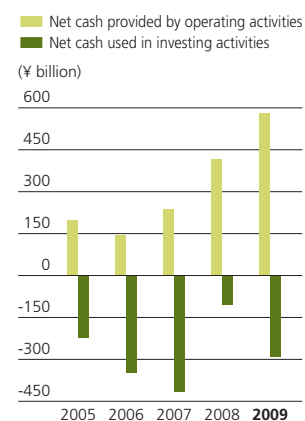
## Net Income/ROE



## Total Assets/ Total Shareholders' Equity



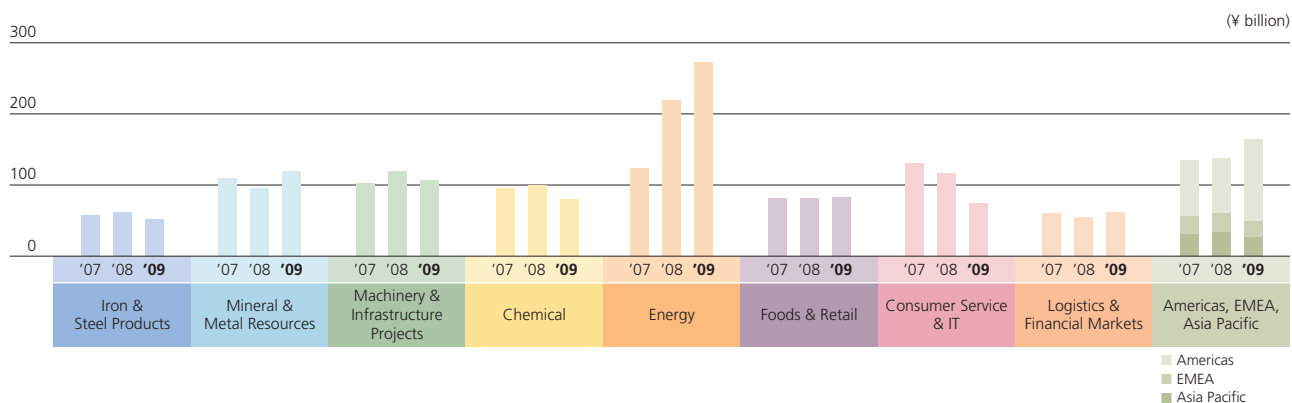
## Cash Flows



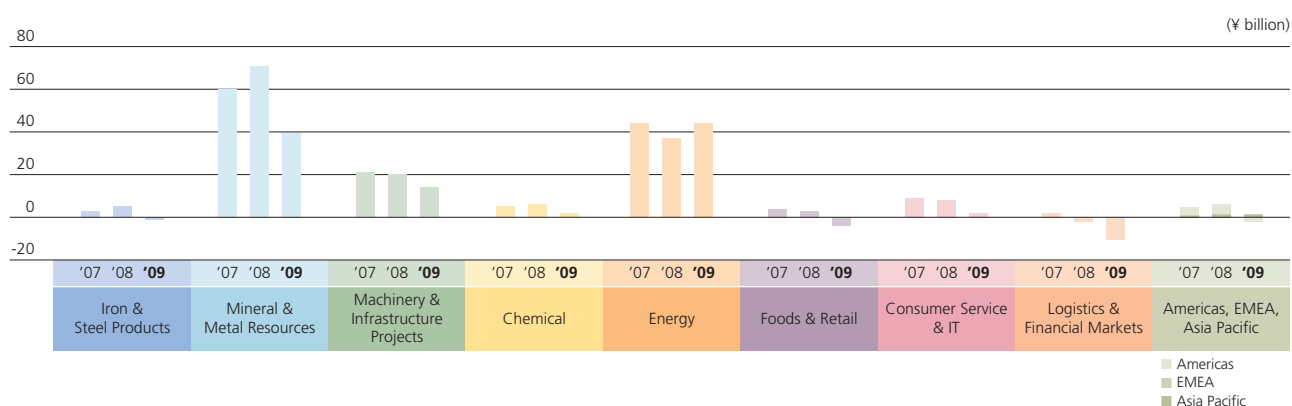
## Operating Segment Information

Detailed information regarding reportable operating segments can be found in "Highlights & Strategy by Operating Segment" on the pages 10-23 of this report.

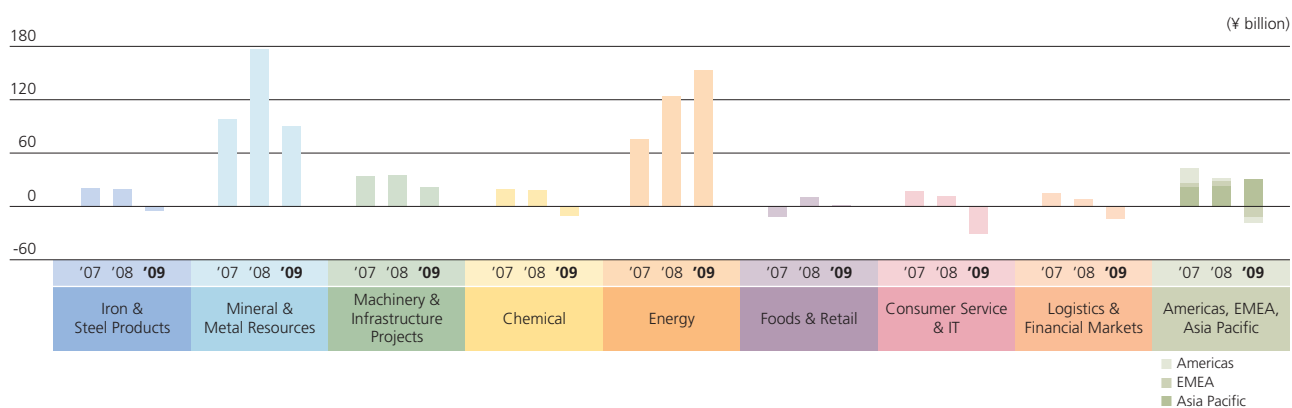
### Gross Profit



### Equity in Earnings (Losses) of Associated Companies



### Net Income (Loss)



### Total Assets

